

2005		
Consultancy	Cost	Purpose
Pricewaterhouse Coopers	Mid-term Review of the National car Test Service	Included in Supervision Services Contract with Pricewaterhouse Coopers
Goodbody Economic Consultants	€30,000	Evaluation the 1st Road Safety Strategy in economic terms
Farrell Grant Sparks	€59,019	Report on an appropriate organisational structure for the Driver Testing and Standards Authority(Now Road Safety Authority)
Boreham Consulting Engineers	€51,639	To report and make recommendations on an appropriate organisational structure for the Driver Testing and Standards Authority(Now Road Safety Authority)
Audrey Kirwan	€29,672.23	Business Process Manuals, knowledge transfer and work practices, in preparation for decentralisation of Road Transport Operator Licensing Unit
RPS MCOS	€64,290	Pavement Condition Study and Review of Pavement Management Systems
Crowleys	€10,059	Audit of Road Haulage Division – Cash receipts in respect of road transport licence fees
Crowleys	€14,850	Audit of Driver Testing Section – cash receipts in respect of driver testing fees
Mazars	€15,000	Audit of IT financial systems
Crowleys	€11,159	Audit of Driver Licensing Section & Finance Unit - Recoupment of Driver Licensing expenses from

		the Local Government Fund
Mazars	€9,680	Audit of ESOP National Roads Measure
Crowleys	€18,208	Audit of Finance Unit-processing of payments
Change Management Training	€49,005	Development of Grade-Based Competency Training Programmes for Management Training
Mr. David O'Callaghan	€957.50	Process Auditor for air services PSO Tender Competition
Peter Cassells Consultants Ltd	€12,100	Facilitation of discussions with airport unions on collective bargaining structures
Avia Solutions	€29,350	Advice regarding air services PSO Tender Competition
Pricewaterhouse Coopers	€113,967.48	Consultancy on state airports business plans
Farrell Grant Sparks	€18,150	Appointed to assist the trade Unions in understanding Aer Lingus future funding requirements
John Malone Consulting	€5,445	Process Auditor for selection process for appointment of corporate finance and legal advisors re Aer Lingus transaction
Kevin Murphy	€3,150	Independent participant on Selection Committee for appointment of corporate finance and legal advisors re Aer Lingus transaction
LK Shields Solicitors	€10,944	Legal advice in relation to letters of engagement of the financial and legal advisors re Aer Lingus IPO
William Fry Solicitors	€38,430	Domestic legal advice in relation to sale of shares in Aer Lingus

Indecon	€107,125	Update Evaluation of the Economic and Social Infrastructure Operational Programme (ESIOP) 2000-06
A Kirwan	€21,232	Business Process Manuals, knowledge transfer & work practices review
Pricewaterhouse Coopers/ IBM	€24,200	Advice and assistance with implementation of Risk Management System
Jarlath Ryan, BL	€1,800	Advice/assistance on primary legislation
Environmental Resources Management - ERM	€6,799	To advise on Public Safety Zones at Dublin, Shannon and Cork airports